

# STAFFORD *Virginia*

## Board of Supervisors

Susan B. Stimpson, Chairman  
Cord A. Sterling, Vice Chairman  
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Gary F. Snellings  
Robert "Bob" Thomas, Jr.

Anthony J. Romanello, ICMA-CM  
County Administrator

July 1, 2012

Dear Ms. Stimpson and Gentlemen:

I am pleased to present to you the Board of Supervisors' Adopted Budget for Fiscal Year 2013 which was developed for information and planning purposes. Our goal with this budget, as in every budget, is to build a great community in Stafford, one in which people can live, work and raise a family. This budget, and the Board's priorities for the community, help to move us closer to that goal. The budget reflects how we are trying to enhance the quality of life for our residents, and it represents revenues and expenditures for the year beginning July 1, 2012 and ending June 30, 2013.

In February 2012, the Board "reaffirmed" its priorities for the community at a special meeting. They are: Education, Public Safety, Infrastructure, Economic Development, and Service Excellence, all of which are encompassed by an overall theme of Fiscal Responsibility and Reducing the Tax Burden. These are the priorities that helped to shape the FY13 Budget. Other factors that formed the budget include required increases in the Virginia Retirement System (VRS), maintenance of the public safety radio communication system, mandates in corrections, and the County's financial policies.

## EDUCATION

This budget provides the largest school operating transfer in Stafford's history and the largest increase in the FY2013 budget at \$5.2 million.

The Schools faced a challenge of a large gap created by a VRS-mandated increase that was not fully funded by the state. Additionally, the loss of federal stimulus funds added to the difficulty of balancing the School budget.

Funding is provided to increase the scope of the public day school. This national award-winning partnership between the Schools and County provides the least restrictive community based services to special education students in Stafford, saving \$300,000 per year.



## **PUBLIC SAFETY**

The budget provides funding for key public safety initiatives to include:

- One additional court deputy and two additional telecommunicators
- A full year of operating and maintenance costs for the public safety communications system
- Replacement of Sheriff's vehicles and ambulances

## **INFRASTRUCTURE**

The budget fully funds cash capital in accordance with the Financial Policies. It includes \$1.4 million for replacement of public safety vehicles an additional \$300,000 for parks improvements. Paying for infrastructure projects with cash reduces the County's need to create additional debt.

The budget maintains funding in our capital improvement program for roads and parks bonds projects and school renovations.

## **ECONOMIC DEVELOPMENT**

There is a \$100,000 increase for the Economic Development Authority for the Stafford Research and Technology Park at the Quantico Corporate Center.

## **SERVICE EXCELLENCE**

The budget provides a number of new initiatives that reflect innovative thinking including a 311 customer service center, a Community Development Service Center, and technology upgrades for online permitting. Funding is included to restore Sunday and evening hours at the libraries.

Other projects underway include a celebration of the 350<sup>th</sup> anniversary of the founding of Stafford County, continued efforts with historic trails and wayfinding signs, Quantico joint land use study, and the Human Services master plan.

Numerous additional enhancements in service to the community are noted in departmental narratives, as departments pursue relentless advancement.

## **FISCAL RESPONSIBILITY/REDUCED TAX BURDEN**

This budget includes a real estate tax rate reduction from \$1.08 to \$1.07. This is the third year in a row that the Board has reduced the real estate tax rate. When adjusted for inflation, this is a 12% decrease for the average resident over the period.

The Garrisonville Road Service District tax rate was equalized at \$0.88.

The tax rate for the Warrenton Road Service District was reduced to \$0.0. The service district was originally formed to fund road improvements along Route 17. Major improvements will be funded by the state. The County must still fund a bike lane, but revenues collected to date are expected to be sufficient to cover those costs.

Building upon strong financial performance, the Board approved enhancements to the County's financial policies. This budget is a springboard for the Board's quest to enhance the County's bond rating. It is structurally balanced and adheres to all financial policies, as directed by the Board.

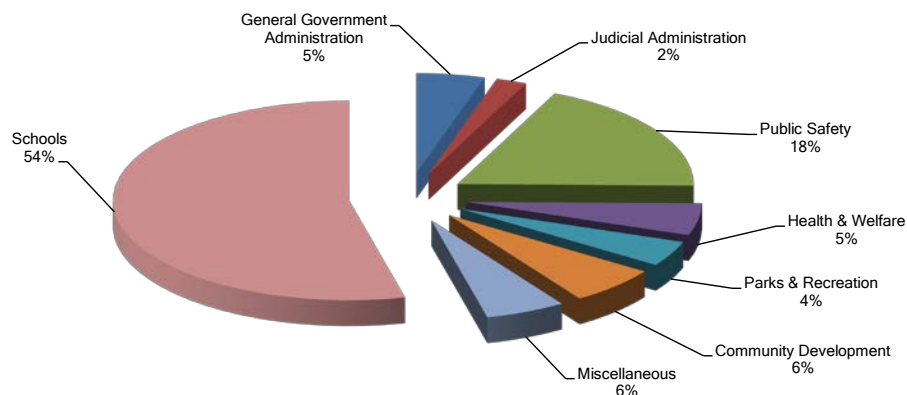
## ALL FUNDS

The total FY2012 expenditure plan for all County funds is \$511.6 million. This is an increase of \$9.8 million (2%) over the FY2012 budget.

	FY2012	FY2013	Change
General Fund (not including local school funding)	\$112,091,610	\$114,237,428	\$2,145,818
Transportation Fund	9,246,073	9,308,256	62,183
Asset Forfeiture Fund	300,000	300,000	0
Tourism Fund	755,000	879,759	124,759
Hidden Lake Special Revenue Fund	108,401	105,449	-2,952
Garrisonville Road Service District Fee Special Revenue Fund	0	1,870,000	1,870,000
Warrenton Road Service District	0	776,000	776,000
General Capital Project Fund	333,704	530,390	196,686
Utilities Fund	87,692,680	86,867,441	(825,239)
School Operating & Grants Funds	248,083,384	258,604,504	10,521,120
School Debt Service	27,388,986	26,203,740	(1,185,246)
School Construction Fund	4,700,000	245,618	(4,454,382)
School Nutrition Service Fund	11,111,936	11,675,504	563,568
Total	\$501,811,774	\$511,604,089	\$9,792,315

## GENERAL FUND

The FY2013 General Fund Budget totals \$247.3 million, \$2.1 million higher than last year, with increased funding for the Board's priorities for the community.



## **UTILITIES FUND**

The Utilities Fund budget totals \$86.9 million. Included in this total are operating and maintenance (O&M) expenses related to the two water treatment facilities, two wastewater treatment facilities, the water distribution system, and the wastewater collection system. In addition, the budget includes debt service and capital projects including the new Rocky Pen Run dam, reservoir, water treatment facility, and other water infrastructure projects required to take advantage of the new water source when it is placed in service in 2014. On the wastewater side, nutrient reduction upgrades were recently completed at the Little Falls Run Wastewater Treatment Facility (WWTF) and the Aquia WWTF. These upgrades ensure that both wastewater treatment facilities remain in compliance with new regulations intended to assist in improving the water quality in the Chesapeake Bay and its tributaries. Other wastewater projects include the replacement of several major sewer interceptors because of age and deteriorating condition. In addition, the capital budget includes funding for maintenance and repair of water and wastewater infrastructure at levels that will provide for continued sustainability of both systems.

The Utilities system is self-supporting. Rates and fees are set to ensure that all the costs of operations are fully recovered and the future of the enterprise is secure. The FY2013 budget includes an 8% user fee rate increase, approved by the Board in June 2010. Reserves equal to at least 150 days of O&M expenses are maintained to offset any revenue shortfalls and/or unanticipated O&M expenses. In addition, a 10-year financial model is maintained and is presented to the Board annually as part of the budget process. The model, as well as longer-term projections (up to 20 years out), are used to determine both short-term and long-term funding needs to maintain the sustainability of the water and wastewater systems, meet all regulatory requirements, minimize the need for large rate increases, and work toward strengthening the department's fiscal position.

## **COMPENSATION AND STAFFING**

Increased VRS contribution rates are a driving force of the FY2013 budget. This budget fully funds the County's pension liability. In 2012, the General Assembly enacted legislation requiring employees to pay 5% of the costs of their retirement, with a corresponding salary increase. The legislation included the option of phasing this in over a five-year period. This budget fully implements the state's 5/5 pension reform requirement. Beginning July 1, 2012, County employees will pay approximately one-third of their pension costs.

The County will continue its Pay-for-Performance program with an average increase of 2.5% effective January 1, 2013. This increase will be partially offset with health insurance savings with implementation of phase 3 of the employee contribution strategy.

Health insurance savings from FY2012 will fund a partial year health insurance holiday for County employees.

County employees continue to provide efficient service to the community. In fact, non-public safety staffing levels are lower today than in 2004. Stafford continues to be the most efficient

local government among our comparatives, with the lowest cost per capita for general government services.

## **DEBT AND CAPITAL PLANNING**

This budget fully funds the School and County debt service obligations. In FY2012, the Board used FY2011 carryover funds to retire General Government and Schools master lease debt for all issues except the Public Safety Radio Communications System. This action reinforces the Board's commitment to fiscal responsibility by reducing the County's reliance on debt. It resulted in a savings in FY2013 of \$718k for the General Government and \$822k for the Schools.

The Adopted FY2013 - FY2022 Capital Improvements Program (CIP) includes projects for General Government, Schools, Transportation, and Utilities. The CIP outlines projects based on the County's ability to afford debt service and operating costs. It includes projections of operating revenues, savings, and expenditures associated with the projects.

Some of these projects are:

- Stafford High School rebuild
- Renovations to Stafford Elementary School, Grafton Village Elementary School
- Funding for parks bond projects and transportation bond projects as approved by the voters
- Boswell's Corner improvements (Route 1 widening);
- Falmouth Safety improvements (sidewalks)
- Bike trails in the Warrenton Road corridor
- Self-contained breathing apparatus for Fire and Rescue

In recognition that many financial decisions have more than a one-year impact, the budget includes a Five-Year Operating Model to assist with long-term planning. This also provides a link between the CIP and the operating budget. Consistent with direction from the Board, the FY2014 has been balanced to projected revenues.

Additionally, the FY2013 budget includes \$1.3M for cash capital and \$1.4M for public safety vehicles. Paying for infrastructure projects with cash reduces the County's need to create additional debt.

## **THE ECONOMY**

The budget is not developed in a vacuum. Paramount to the underlying financial assumptions is the state of the economy. We continue to deal with what is perhaps the most challenging economy in a generation. Uncertainty at the federal and state level uncertainty still remains. Recovery has been slow, and weaknesses in some segments of the economy are still evident. We continue to see signs of improvement in the local economy, however, particularly in personal property, sales tax and meals tax.



To ensure that the County can respond to changing economic conditions, revenue estimates have been conservative.

## GFOA AWARD

Each year, the Government Finance Officers' Association (GFOA) of the United States and Canada, a national organization, recognizes budgets that meet certain standards. To achieve this award, a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a communications medium, and as a financial plan. Fitch Ratings Services lists the receipt of financial reporting and budgeting awards among best practices, which are influential in ratings assignment.

Stafford County has received 23 consecutive awards from the GFOA, and we are confident that this budget document continues to conform to program requirements.

## SUMMARY

This budget reflects how we are building a great community in Stafford County by being is-a responsible and accountable government that is making Stafford a great place to live, work and raise a family. It funds critical areas and continues to reduce the tax burden on citizens. We continue to look for new and improved ways to enhance our services.

I would like to thank all staff and Constitutional Officers for their fine work in the development of the budget. I would especially like to express my appreciation to the Finance and Budget department for their assistance.

Sincerely,



Anthony J. Romanello, ICMA-CM

County Administrator

### "Budget Tweet"

Cultivating a great community by investing in:

- What's most important
- Service Excellence
- Strategy for enhanced bond rating

Responsible/ Accountable Government	Budget "Tweet"	Cultivating a great community by investing in: <ul style="list-style-type: none"> <li>• what's most important</li> <li>• service excellence</li> <li>• strategy for enhanced bond rating</li> </ul>
	Key Facts	<ul style="list-style-type: none"> <li>• Largest County school operating transfer in Stafford's history (\$5.2M increase)</li> <li>• <u>From FY 08 to FY 13 (inflation-adjusted basis):</u> <ul style="list-style-type: none"> <li>• Homeowner's real estate tax bill down 11.7%</li> </ul> </li> <li>• Non-public safety staffing lower today than 2004</li> </ul>

Board Theme	Budget Initiatives
Reducing the Tax Burden/Fiscal Responsibility	<ul style="list-style-type: none"> <li>• Real estate tax rate decreased from \$1.08 in FY12 to \$1.07 in FY13</li> <li>• Residential real estate taxes down 11.7% over 5 years (inflation-adjusted)</li> <li>• For citizens driving the same car as last year, tax bill is down 7% on average</li> <li>• Financial policies/ reserve levels are met. VRS obligation is fully funded</li> <li>• Eliminate \$1.8M in FY 13 debt service through early payment of debt</li> <li>• Rte 17 Service District rate reduced from 9.9¢ to 0.</li> <li>• Garrisonville Rd Service District rate equalized from 9.2¢ to 8.8¢</li> </ul>
Board Priority	Budget Initiatives
Education	<ul style="list-style-type: none"> <li>• Largest County school operating transfer in Stafford's history (\$5.2M increase)               <ul style="list-style-type: none"> <li>• Education is the largest increase in the FY13 Budget</li> </ul> </li> <li>• Funds expansion of Special Ed Day School to defray costs of mandated children's services.</li> </ul>
Public Safety	<ul style="list-style-type: none"> <li>• Enhanced court security with 1 additional court deputy sheriff and two additional telecommunicators</li> <li>• Full-year funding of radio communications system maintenance</li> </ul>
Infrastructure	<ul style="list-style-type: none"> <li>• Maintains capital program in current CIP including:               <ul style="list-style-type: none"> <li>• Roads and Parks bonds projects</li> <li>• Schools renovation/rebuild projects and Career &amp; Tech Ed Center</li> <li>• Fully leverages \$10M annually in state revenue sharing for roads</li> </ul> </li> <li>• Provides one-time cash for parks improvements (\$300,000)</li> </ul>
Economic Development	<ul style="list-style-type: none"> <li>• \$100,000 increase for Economic Development Authority (Research &amp; Technology Park)</li> <li>• Stafford Opportunity Fund fully funded</li> <li>• Technology upgrades for online permitting</li> </ul>
Service Excellence	<ul style="list-style-type: none"> <li>• Citizen's Survey in 2012</li> <li>• Community Development Service Center and 311 Center open this summer</li> <li>• Restore Sunday hours at Porter and England Run libraries</li> <li>• More Competitive Compensation: shift costs from health insurance to salary at no additional County cost:               <ul style="list-style-type: none"> <li>• Continue pay for performance 1/1/13 – average 2.5%</li> <li>• Health insurance premium holiday from July 2012 – March 2013</li> <li>• Employee contribution for health insurance increases to 10 percent /employee only, 15 percent/dependent cost for the Key Care 15+. Key Care 30 contribution rates unchanged at 2.5 percent/employee only and 5 percent /dependent cost</li> <li>• Provides for VRS 5/5; employees will receive a 5% salary increase but will have to pay 5% of their new annual salary to VRS</li> </ul> </li> </ul>







## HOW TO USE THE BUDGET DOCUMENT

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Stafford County's budget is a financial guide for citizens and staff. The purpose of this document is to communicate the initiatives authorized by the Board of Supervisors and enacted by the County Administrator. This document accounts for the County's anticipated income from various revenue sources and how these resources are to be used during the fiscal year. The reader will also find background information such as how the organization is structured and other pertinent statistical data about Stafford County. The budget document is organized into fourteen sections:

### Executive Summary

This section begins with the a message from the County Administrator, which provides an overview of the budget and the philosophy and guiding principles staff followed while preparing this document. Following the budget message are summaries of revenues and expenditures for all funds. Also included in this section is a brief profile of Stafford County, which includes both organizational and demographic information. Resolutions adopting the FY2013 budgets and CY2012 Tax Rates, and a Resolution appropriating the FY2013 budgets are also included.

### Policy & Goals

This section presents county policies, goals and plans adopted by the Board of Supervisors.

### General Fund Revenues

This section provides analysis of the General Fund revenues in schedules that summarize projections, give historical data, and includes graphs, descriptions of the revenues and variables used in the revenue projections.

### General Fund Expenditures

The general fund expenditure section contains schedules and graphs that present the expenditure budgets for each department, some with revenues designated to departments, historical analysis of the total expenditures, presentation of departments supported greatly by state funds, and graphs to give a visually picture.

### General Government Departments

This section provides a four-year comparison of expenditures (prior year actuals and adopted budgets). Each department's budget is presented separately and includes information on service responsibilities, staffing, and expenditures in the following categorizes:

- *Personnel* - Cost related to compensating employees, including salaries, wages, and fringe benefit costs.
- *Operating* - Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and contractual services.
- *Capital* - Acquisition of physical assets which have a minimum cost of \$5,000 or more and an economic lifespan of more than one year.

### Partner Agencies

This section presents organizations that receive funding from a variety of sources to help support many community programs that are regionalized and help all age groups and social classes in the County.

### School Fund

This section provides a summary of all the major school funds. The total school budget can be reviewed on the Stafford County Public Schools website at [www.stafford.schoolfusion.us](http://www.stafford.schoolfusion.us).



## HOW TO USE THE BUDGET DOCUMENT

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### [Transportation Fund](#)

Analysis of the motor fuels tax, recordation tax, and the transportation project expenditures are explained and presented in this section.

### [Utilities Fund](#)

This is the County's water and wastewater fund. In this section you can find analysis of the revenues and expenditures in this fund, statistical data on the system and information on the facilities.

### [Other Funds](#)

This section provides analysis, descriptions, revenue and expenditure summary information for the following funds: Asset Forfeiture Fund, Fleet Service Fund, Capital Improvements Fund, Hidden Lake Dam Fund, Road Impact Fee Funds, and Tourism Fund.

### [Five Year Plan](#)

The five year model is a long-range planning tool for the various County funds and agencies.

### [Personnel](#)

This section combines all the funds' staffing levels, lists new personnel added in the current fiscal year, and gives a breakdown of internal committees and their functions.

### [Capital Improvement Program](#)

This section presents the Capital Improvements Program (CIP). The CIP is an annual updated plan of project expenditures for public facilities and infrastructure with estimated project and maintenance costs over the planning period. The capital improvement program is a blueprint for planning a community's capital spending and is one of the most important responsibilities of a local government. The CIP deals with the physical improvement or replacement of County-owned infrastructure and facilities.

### [Statistics](#)

This section gives an overview of the County using schedules and graphs to illustrate financial information, demographics and activity levels.

### [Glossary](#)

Provides a description of terms frequently used in budgeting.

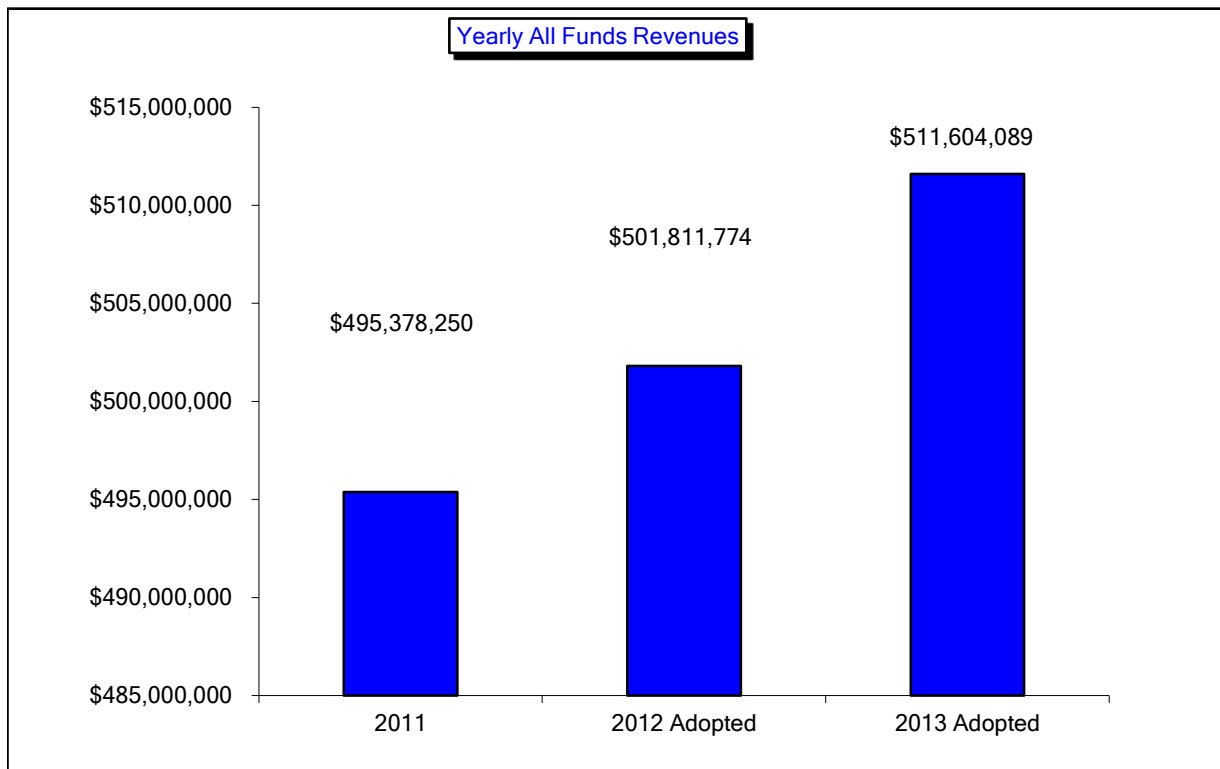
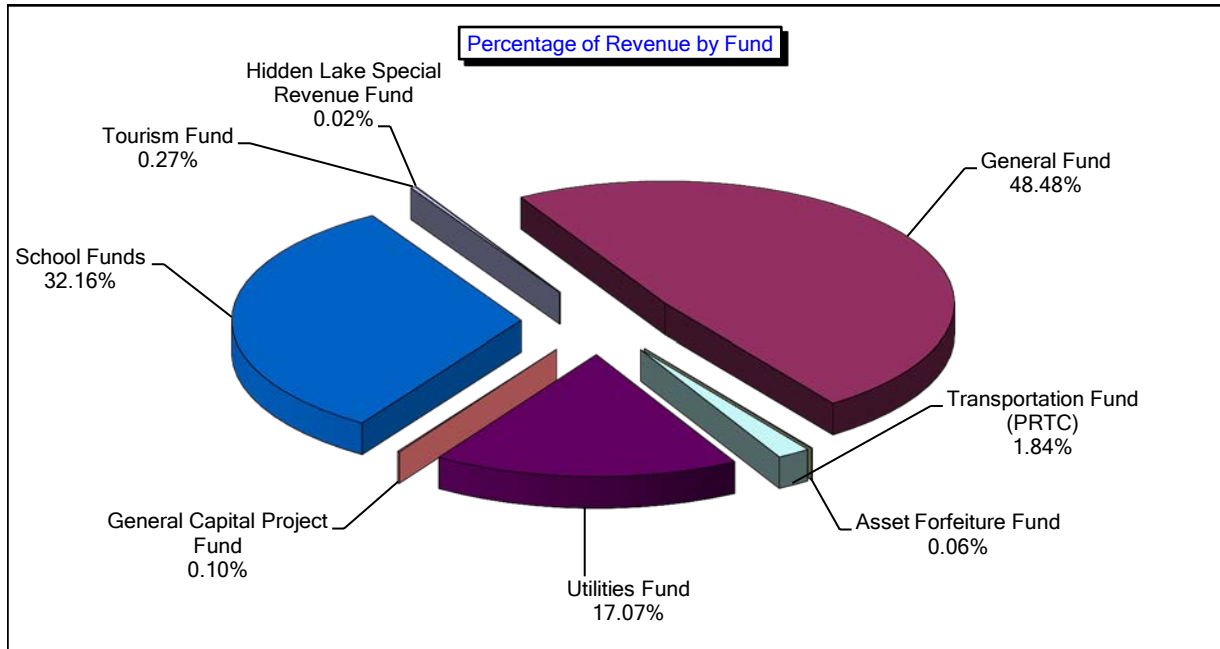


## FUND STRUCTURE

County Funds	Type of Fund	Fund Description
General Fund	General Operating Fund of the County	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
School Operating Fund	Component Unit	This fund accounts for the operations of the County's public school system.
School Nutrition Service Fund	Component Unit	This fund accounts for the revenues and expenditures associated with the provisions of food services within the County school system.
School Construction Fund	Component Unit	This fund accounts for the acquisition, construction and equipping of new schools and renovations and additions to older schools.
School Grant Fund	Component Unit	This fund accounts for the revenues and expenditures associated with outside grant funding.
School Workers' Compensation Fund	Component Unit	Accounts for the revenues and expenses associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
School Health Services Fund	Component Unit	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
Asset Forfeiture Fund	Special Revenue Fund	This fund is used to account for the receipt and disbursement of the drug seizure monies and is used by the Commonwealth's Attorney and Sheriff Department to purchase office equipment.
Capital Projects Fund	Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities.
Fleet Services Fund	Internal Service Fund	Accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Garrisonville Road Service District Fund	Special Revenue Fund	Accounts for valorum tax receipts from property owners to fund road improvements and transportation enhancements in the district.
Hidden Lake Dam	Special Revenue Fund	Accounts for ad valorum tax receipts from property owners in the Hidden Lake Subdivision to pay debt service and maintenance cost of the dam and subdivision roads.
Road Impact Fee Funds	Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the western and southeastern portions of the County. Disbursements from these funds are for road improvements attributable to the new development.
Tourism Fund	Special Revenue Fund	This fund is used to account for the receipt and disbursement of the 5% occupancy tax to be used for tourism promotion in the County.
Transportation Fund	Special Revenue Fund	This fund is used to account for the receipt and disbursement of the state motor fuels tax to be used for a variety of County transportation projects.



## ALL FUNDS REVENUE GRAPHS



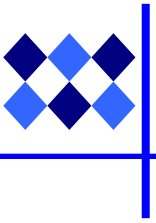


# ALL FUNDS SCHEDULE REVENUE

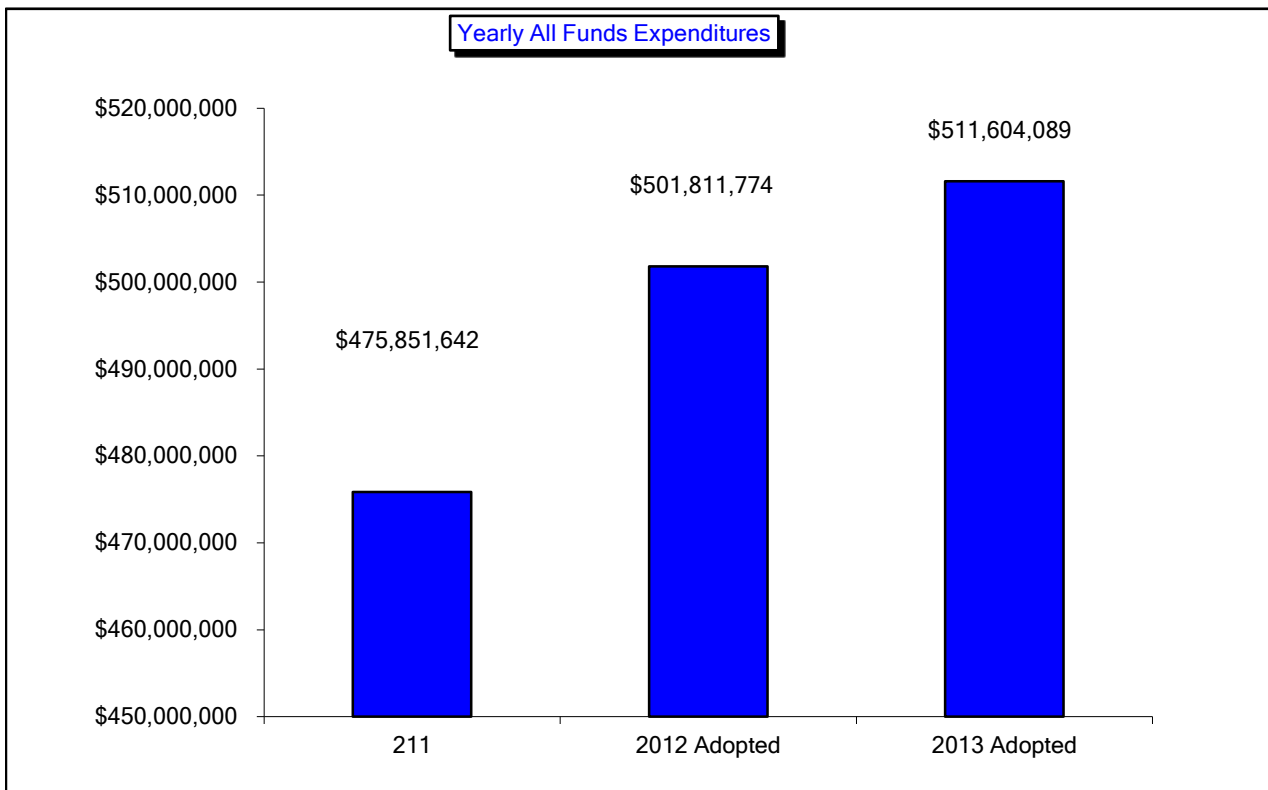
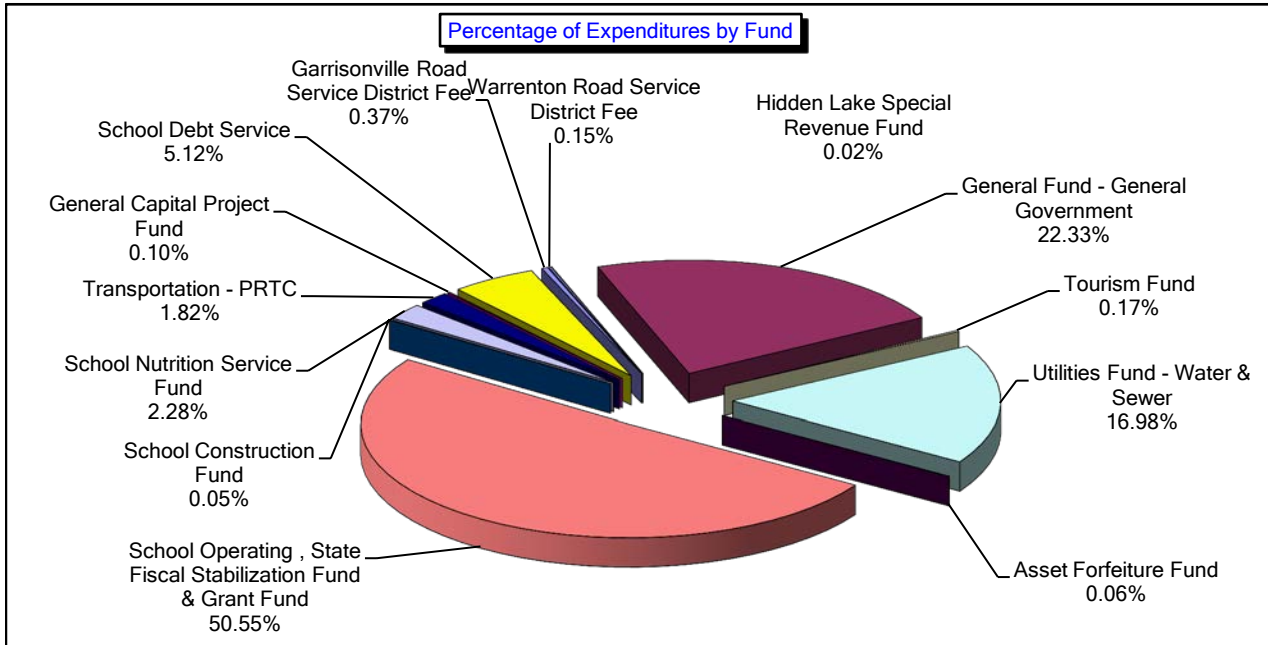
The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2011 Actual	FY2012 Adopted Budget	FY2013 Adopted	Changes '12 to '13	
<b>General Fund</b>					
Property Taxes	\$183,628,474	\$182,506,013	\$187,159,504	\$4,653,491	2.5%
Other Local Taxes	31,608,079	31,575,532	32,692,192	1,116,660	3.5%
State & Federal	18,050,011	14,552,423	13,691,157	(861,266)	-5.9%
Other Revenue	12,824,334	11,653,272	12,344,885	691,613	5.9%
Prior Year Fund Balance	0	0	500,000	500,000	100.0%
Use of Money & Property	384,031	347,130	364,204	17,074	4.9%
<b>Total</b>	<b>\$246,494,929</b>	<b>\$240,634,370</b>	<b>\$246,751,942</b>	<b>\$6,117,572</b>	<b>2.5%</b>
<b>Transportation Fund (PRTC)</b>					
2% Fuels Tax	\$5,238,825	\$4,384,273	\$5,240,779	\$856,506	19.5%
State Recordation Road/Schools	714,506	396,600	715,000	318,400	80.3%
Federal Revenue	139,175	0	0	0	0.0%
Prior Year Fund Balance	0	4,501,200	3,389,977	(1,111,223)	-24.7%
Miscellaneous	97,852	4,000	2,500	(1,500)	-37.5%
<b>Total</b>	<b>\$6,190,358</b>	<b>\$9,286,073</b>	<b>\$9,348,256</b>	<b>\$62,183</b>	<b>0.7%</b>
<b>Asset Forfeiture Fund</b>					
Drug Seizure	\$263,350	\$300,000	\$300,000	\$0	0.0%
<b>Total</b>	<b>\$263,350</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>0.0%</b>
<b>Tourism Fund</b>					
3% Transit Occupancy Tax	\$763,125	\$750,000	\$763,125	\$13,125	1.8%
2% Transit Occupancy Tax	511,634	500,000	511,634	11,634	2.3%
Other Revenue	4,923	5,000	5,000	0	0.0%
Prior Year Fund Balance	0	0	100,000	100,000	0.0%
<b>Total</b>	<b>\$1,279,682</b>	<b>\$1,255,000</b>	<b>\$1,379,759</b>	<b>\$124,759</b>	<b>9.9%</b>
<b>Hidden Lake Special Revenue Fund</b>					
<b>Total</b>	<b>\$93,079</b>	<b>\$108,401</b>	<b>\$105,449</b>	<b>(\$2,952)</b>	<b>-2.7%</b>
<b>Road Impact Fee - West Fund</b>					
<b>Total</b>	<b>\$205,782</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Road Impact Fee - South East Fund</b>					
<b>Total</b>	<b>\$120,726</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Garrisonville Road Service District Fee</b>					
<b>Total</b>	<b>\$537,792</b>	<b>\$0</b>	<b>\$1,870,000</b>	<b>\$1,870,000</b>	<b>100.0%</b>
<b>Warrenton Road Service District Fee</b>					
<b>Total</b>	<b>\$680,524</b>	<b>\$0</b>	<b>\$776,000</b>	<b>\$776,000</b>	<b>100.0%</b>
<b>General Capital Project Fund</b>					
<b>Total</b>	<b>\$21,274,882</b>	<b>\$333,704</b>	<b>\$530,390</b>	<b>\$196,686</b>	<b>58.9%</b>
<b>Utilities Fund</b>					
Water & Sewer Fees	\$21,990,884	\$24,145,000	\$25,143,000	\$998,000	4.1%
Prior Year Fund Balance	0	33,680,680	19,459,441	(14,221,239)	-42.2%
Availability/ Pro Rata Fees	4,625,722	6,089,000	8,307,000	2,218,000	36.4%
Other Charges and Fees	1,083,729	1,263,000	1,399,000	136,000	10.8%
Grant/Donated Assets	2,914,691	340,000	67,000	(273,000)	-80.3%
Revenue Bond Proceeds	13,548,644	21,600,000	32,265,000	10,665,000	49.4%
Use of Money/Property	596,926	575,000	227,000	(348,000)	-60.5%
<b>Total</b>	<b>\$44,760,596</b>	<b>\$87,692,680</b>	<b>\$86,867,441</b>	<b>(\$825,239)</b>	<b>-0.9%</b>
<b>School Funds</b>					
State and Federal	\$152,194,795	\$139,825,731	\$148,518,853	\$8,693,122	6.2%
Use of Money/Property	12,304	0	145,618	145,618	100.0%
Bond Proceeds	9,604,026	0	0	0	0.0%
Prior Year Fund Balance	0	0	2,298,046	2,298,046	100.0%
User Fees	7,271,565	7,258,300	7,600,556	342,256	4.7%
Other Revenue	4,393,860	15,117,515	5,111,779	(10,005,736)	-66.2%
<b>Total</b>	<b>\$173,476,550</b>	<b>\$162,201,546</b>	<b>\$163,674,852</b>	<b>\$1,473,306</b>	<b>0.9%</b>
<b>Total Revenues - All Funds</b>	<b>\$495,378,250</b>	<b>\$501,811,774</b>	<b>\$511,604,089</b>	<b>\$9,792,315</b>	<b>2.0%</b>





## ALL FUNDS EXPENDITURE GRAPHS





# ALL FUNDS SCHEDULE EXPENDITURES

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

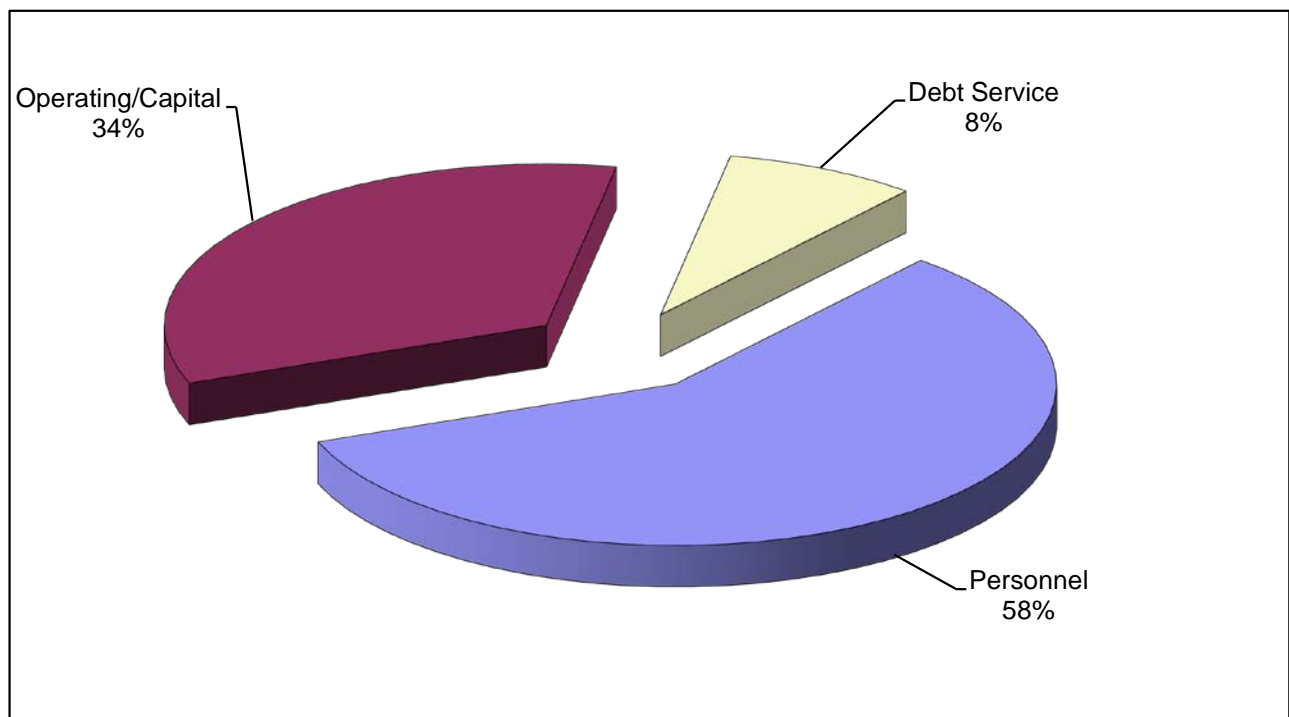
Expenditure Plan	FY2013				
	FY2011 Actual	FY2012 Adopted Budget	Adopted	Changes '12 to '13	
<b>General Fund - General Government</b>					
Personnel	\$54,149,833	\$57,134,342	\$59,480,456	\$2,346,114	4.1%
Operating	38,470,711	39,762,271	39,910,520	148,249	0.4%
Capital	5,797,469	3,624,368	4,866,934	1,242,566	34.3%
Debt Service	11,176,976	11,570,629	9,979,518	(1,591,111)	-13.8%
<b>Total</b>	<b>\$109,594,989</b>	<b>\$112,091,610</b>	<b>\$114,237,428</b>	<b>\$2,145,818</b>	<b>1.9%</b>
<b>Transportation - PRTC</b>					
Operating	3,372,526	3,315,823	2,849,256	(466,567)	-14.1%
Capital	933,230	5,930,250	6,459,000	528,750	8.9%
<b>Total</b>	<b>\$4,305,756</b>	<b>\$9,246,073</b>	<b>\$9,308,256</b>	<b>\$62,183</b>	<b>0.7%</b>
<b>Asset Forfeiture Fund</b>					
Operating	\$339,008	\$300,000	\$300,000	\$0	0.0%
Capital	21,262	0	0	0	0.0%
<b>Total</b>	<b>\$360,270</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>0.0%</b>
<b>Tourism Fund</b>					
Operating	\$434,529	\$541,930	\$648,194	\$106,264	19.6%
Personnel	136,525	169,950	188,445	18,495	10.9%
Tourism Programs	43,120	43,120	43,120	0	0.0%
Capital	452,960	0	0	0	0.0%
<b>Total</b>	<b>\$1,067,134</b>	<b>\$755,000</b>	<b>\$879,759</b>	<b>\$124,759</b>	<b>16.5%</b>
<b>Hidden Lake Special Revenue Fund</b>					
Personnel	\$0	\$6,735	\$7,387	\$652	9.7%
Operating	7,728	37,500	35,000	(2,500)	-6.7%
Debt Service	61,294	64,166	63,062	(1,104)	-1.7%
<b>Total</b>	<b>\$69,022</b>	<b>\$108,401</b>	<b>\$105,449</b>	<b>(\$2,952)</b>	<b>-2.7%</b>
<b>Road Impact Fee - West Fund</b>					
<b>Total (Capital)</b>	<b>\$205,782</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Road Impact Fee - South East Fund</b>					
<b>Total (Capital)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Garrisonville Road Service District Fee</b>					
<b>Total (Capital)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,870,000</b>	<b>\$1,870,000</b>	<b>100.0%</b>
<b>Warrenton Road Service District Fee</b>					
<b>Total (Capital)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$776,000</b>	<b>\$776,000</b>	<b>100.0%</b>
<b>General Capital Project Fund</b>					
Personnel	\$302,250	\$321,139	\$517,790	\$196,651	61.2%
Operating	869,682	12,565	12,600	35	100.0%
Capital	20,102,950	0	0	0	0.0%
<b>Total</b>	<b>\$21,274,882</b>	<b>\$333,704</b>	<b>\$530,390</b>	<b>\$196,686</b>	<b>58.9%</b>
<b>Utilities Fund - Water &amp; Sewer</b>					
Operating	\$15,211,869	\$26,915,937	\$16,765,590	(\$10,150,347)	-37.7%
Capital	18,993,000	45,408,000	53,845,000	8,437,000	18.6%
Personnel	10,886,856	10,754,797	11,132,851	378,054	3.5%
Debt Service	4,028,263	4,613,946	5,124,000	510,054	11.1%
<b>Total</b>	<b>\$49,119,988</b>	<b>\$87,692,680</b>	<b>\$86,867,441</b>	<b>(\$825,239)</b>	<b>-0.9%</b>
<b>School Operating , State Fiscal Stabilization Fund &amp; Grant Fund</b>					
Personnel	\$204,332,705	\$210,053,576	\$219,686,365	\$9,632,789	4.6%
Operating / Capital	40,011,650	37,567,899	38,456,230	888,331	2.4%
Debt Service	469,864	461,909	461,909	0	0.0%
<b>Total</b>	<b>\$244,814,219</b>	<b>\$248,083,384</b>	<b>\$258,604,504</b>	<b>\$10,521,120</b>	<b>4.2%</b>
<b>School Debt Service</b>					
<b>Total</b>	<b>\$25,582,528</b>	<b>\$27,388,986</b>	<b>\$26,203,740</b>	<b>(\$1,185,246)</b>	<b>-4.3%</b>
<b>School Construction Fund</b>					
Personnel	184,037	228,935	242,573	\$13,638	6.0%
Operating / Capital	8,162,176	4,471,065	3,045	(4,468,020)	-99.9%
<b>Total</b>	<b>\$8,346,213</b>	<b>\$4,700,000</b>	<b>\$245,618</b>	<b>(\$4,454,382)</b>	<b>-94.8%</b>
<b>School Nutrition Service Fund</b>					
Personnel	\$5,295,061	\$5,611,224	\$5,811,760	\$200,536	3.6%
Operating	5,766,823	5,388,212	5,753,744	365,532	6.8%
Capital	48,975	112,500	110,000	(2,500)	-2.2%
<b>Total</b>	<b>\$11,110,859</b>	<b>\$11,111,936</b>	<b>\$11,675,504</b>	<b>\$563,568</b>	<b>5.1%</b>
<b>Total Expenditures - All Funds</b>	<b>\$475,851,642</b>	<b>\$501,811,774</b>	<b>\$511,604,089</b>	<b>\$9,792,315</b>	<b>2.0%</b>



## SUMMARY OF ALL FUNDS BY MAJOR EXPENSE

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

	FY2011 Actual	FY2012 Adopted Budget	Adopted Budget	FY2013 Changes '12 to '13	
Personnel	\$275,287,267	\$284,280,698	\$297,067,627	\$12,786,929	4.50%
Operating/Capital	159,245,450	173,431,440	172,704,233	(727,207)	-0.42%
Debt Service	41,318,925	44,099,636	41,832,229	(2,267,407)	-5.14%
<b>Total Expenditures</b>	<b>\$475,851,642</b>	<b>\$501,811,774</b>	<b>\$511,604,089</b>	<b>\$9,792,315</b>	<b>1.95%</b>





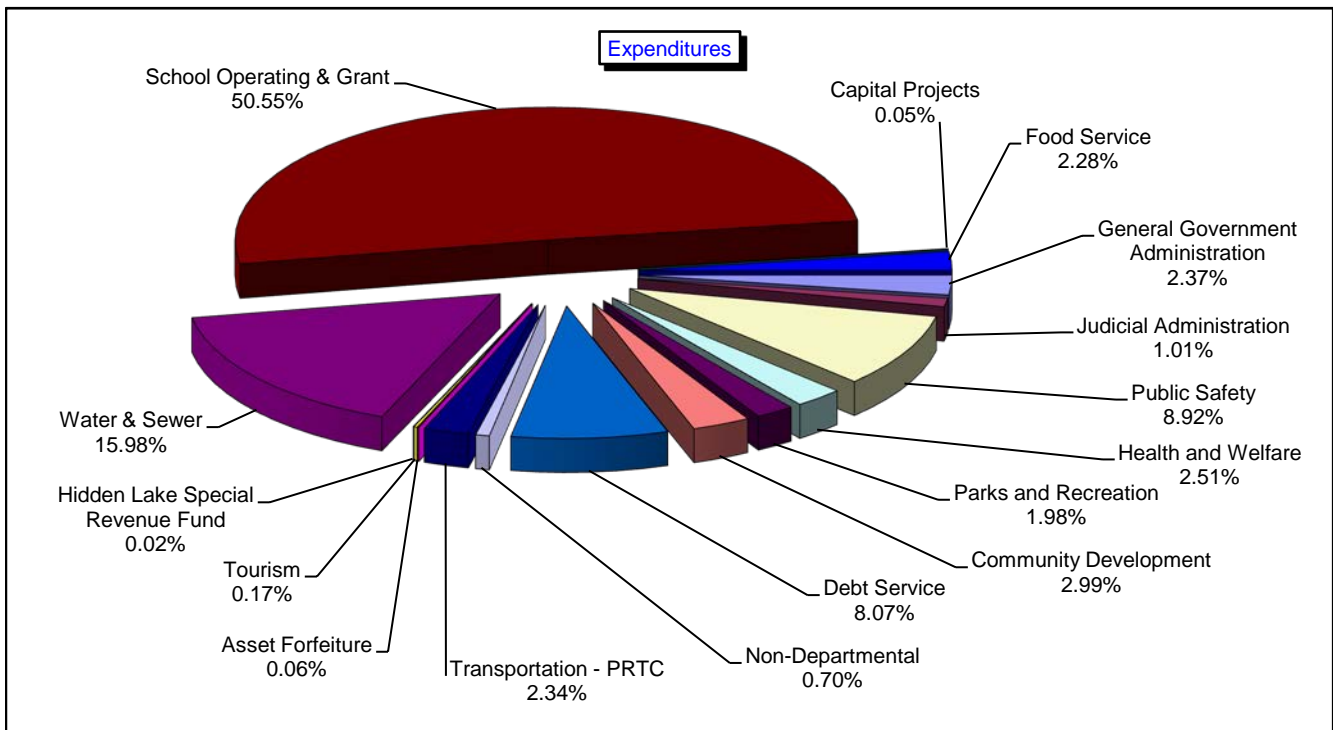
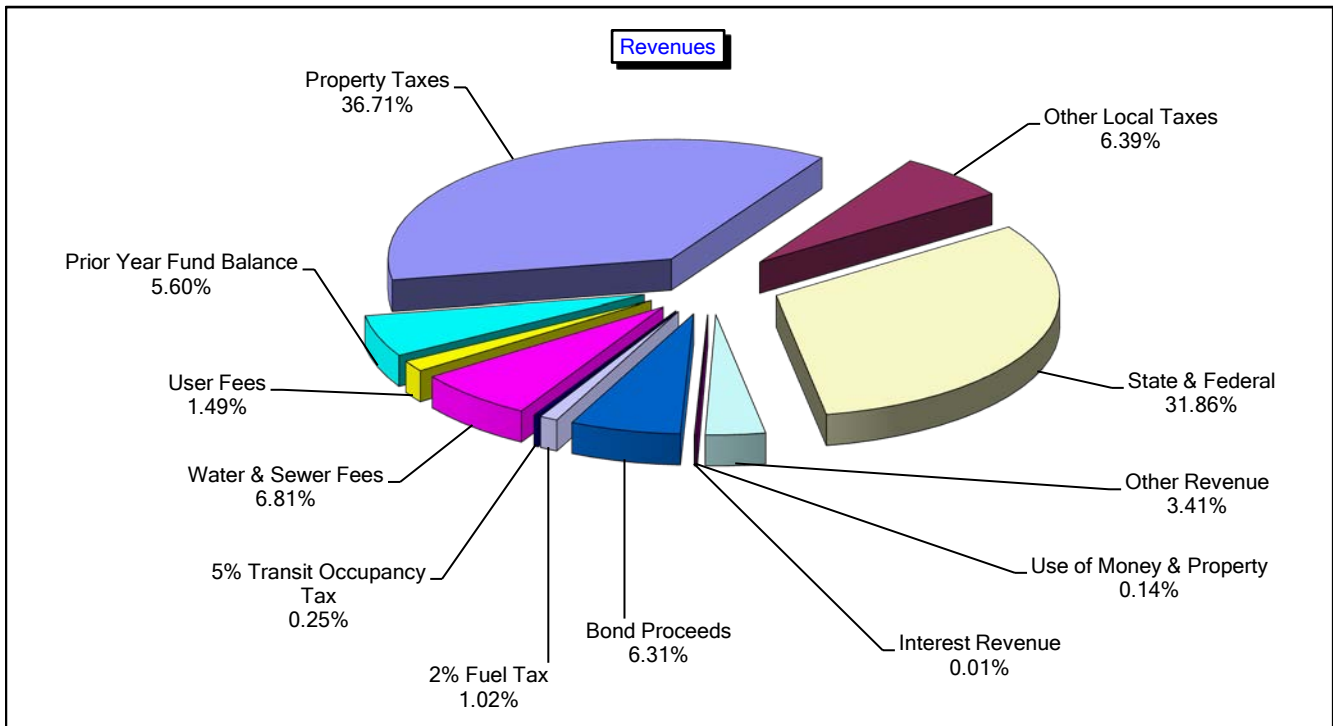
## FY2013 ADOPTED BUDGET ALL FUND TYPES

	Governmental Funds				Proprietary Funds	Total 2013 Adopted Budget
	General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	
<b>Revenues</b>						
Property Taxes	\$187,159,504		\$639,400			\$187,798,904
Other Local Taxes	32,692,192					32,692,192
State & Federal	13,691,157		715,000	148,518,853	67,000	162,992,010
Other Revenue	12,344,885		5,000	5,111,779		17,461,664
Use of Money & Property	364,204			145,618	227,000	736,822
Interest Revenue		20,000	6,049			26,049
Bond Proceeds					32,265,000	32,265,000
2% Fuel Tax			5,240,779			5,240,779
5% Transit Occupancy Tax			1,274,759			1,274,759
Water & Sewer Fees					34,849,000	34,849,000
User Fees				7,600,556		7,600,556
Prior Year Fund Balance	500,000	510,390	5,898,477	2,298,046	19,459,441	28,666,354
<b>Total</b>	<b>\$246,751,942</b>	<b>\$530,390</b>	<b>\$13,779,464</b>	<b>\$163,674,852</b>	<b>\$86,867,441</b>	<b>\$511,604,089</b>
<b>Expenditures</b>						
General Government Administration	\$11,575,891	\$530,390				\$12,106,281
Judicial Administration	5,179,106					5,179,106
Public Safety	45,635,594					45,635,594
Health and Welfare	12,820,080					12,820,080
Parks and Recreation	10,147,178					10,147,178
Community Development	15,287,615					15,287,615
Debt Service	36,183,258				5,124,000	41,307,258
Non-Departmental	3,612,446					3,612,446
Transportation - PRTC			11,954,256			11,954,256
Asset Forfeiture			300,000			300,000
Tourism			879,759			879,759
Hidden Lake Special Revenue Fund			105,449			105,449
Water & Sewer					81,743,441	81,743,441
School Operating & Grant				258,604,504		258,604,504
Capital Projects				245,618		245,618
Food Service				11,675,504		11,675,504
<b>Total</b>	<b>\$140,441,168</b>	<b>\$530,390</b>	<b>\$13,239,464</b>	<b>\$270,525,626</b>	<b>\$86,867,441</b>	<b>\$511,604,089</b>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers In	\$540,000			\$106,850,774		\$107,390,774
Operating Transfers Out	(106,850,774)		(540,000)			(107,390,774)
<b>Total Other Financing Sources (Uses)</b>	<b>(\$106,310,774)</b>	<b>\$0</b>	<b>(\$540,000)</b>	<b>\$106,850,774</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Balance, Beginning of Year</b>	<b>\$34,798,502</b>	<b>\$8,632,309</b>	<b>\$15,586,031</b>	<b>\$20,503,139</b>	<b>\$45,322,000</b>	<b>\$124,841,981</b>
<b>Fund Balance, end of Year</b>	<b>\$34,298,502</b>	<b>\$8,121,919</b>	<b>\$9,687,554</b>	<b>\$18,205,093</b>	<b>\$25,862,559</b>	<b>\$96,175,627</b>

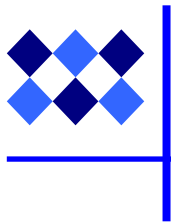


## ADOPTED BUDGET ALL FUND TYPES GRAPHED

The graphs below present the FY2013 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.







### HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at [www.tourstaffordva.com](http://www.tourstaffordva.com) or call (540) 658-8681.

### TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.



# STAFFORD COUNTY AT A GLANCE

## Area Demographics

Formed as an Independent County	September 27, 1664
Area	277 sq. miles/177,280 acres
Resident Population	134,279 (July 2012)
Form of Government	Traditional - Board of Supervisors elected by district who appoint a County Administrator



### Legislative Districts

Registered Voters	79,084
Falmouth	Susan B. Stimpson, Chairman
Rock Hill	Cord A. Sterling, Vice Chairman
Garrisonville	Ty A. Schieber
Aquia	Paul V. Milde, III
George Washington	Robert M. "Bob" Thomas
Hartwood	Gary Snellings
Griffis-Widewater	Jack R. Cavalier

### Bond Ratings

Fitch	AA
Moody's	Aa2
S & P	AA

### Tax Profile

Proposed Real Property Tax Rate	1.07
Garrisonville Road	0.088
Warrenton Road Special Service District	0.000
Hidden Lake Special Service	0.451
Personal Property Tax Rates:	
• Motor Vehicles for the Disabled	0.10
• Boats, Watercraft, Recreational Vehicles, Camping Trailers, Business Property (not including vehicles)	5.49
• Merchant's Capital	0.50
• Machinery and Tools, and Motor Carrier Transportation	0.75
• Disabled Veteran, Volunteer Fire and Rescue, Aircraft	0.0001
• All other Personal Property	6.89

Personal Property effective rate is based on assessed value, established at 40% of the estimated fair market value. The effective tax rate would be \$2.76 per \$100 of estimated fair market value for vehicles.

Assessed Taxable Value of Real Property \$13 billion

### Employment/Business Profile

#### Quality of Life

- 77.42% of homes are owner-occupied
- Low crime rate
- Bordered by Potomac & Rappahannock Rivers
- Named #1 "Best Place to Get Ahead" by Forbes Magazine in 2008
- Home to three award winning championship public golf courses and the Virginia Golf Trail

#### Workforce

- 45.1% have a 2-year degree or higher
- Median household income in Stafford County is estimated at \$88,179, the 6th highest household income among Virginia's counties and cities (2009)
- 4th highest business growth rate and 2nd highest job growth rate in Virginia (2005 - 2010)

#### Top Private Employers

GEICO  
FBI Academy  
McLane Mid Atlantic  
Wal-Mart  
Stafford Hospital  
Fredericksburg Auto Auction  
BAE Systems  
Northrup Grumman Corp  
Hilldrup Moving and Storage



#### Accessibility

- 25 miles south of Washington Capital Beltway
- 50 miles north of Richmond, VA
- Within one day drive of 1/2 of the nation's population
- Located along I-95 with four interstate interchanges
- Major airports of Dulles, Reagan National, Baltimore, and Richmond are as close as 45 minutes away and home to Stafford Regional Airport
- East Coast's primary North-South rail line bisects Stafford
- Virginia Railway Express (VRE) provides commuter service to Washington DC
- Amtrak provides passenger service

### Key Phone Numbers

Commissioner of the Revenue	658-4132
County Administrator's Office	658-8605
Department of Motor Vehicles	1-804-497-7100
Health Department	659-3101
Landfill - Administrative Office	658-4590
Landfill - Eskimo Hill Road	658-4592/7119
Landfill - Belman Road Recycling Ctr.	374-5086
Parks, Recreation and Community Facilities	658-4871
Planning	658-8668
Public Works	658-8650
Registrar	658-4000
Treasurer	658-8700
Utilities - Billing	658-8616
Utilities - Emergency	658-8695
Utilities - Emergency (After Hours)	658-4857



# STAFFORD COUNTY AT A GLANCE

## County Budget

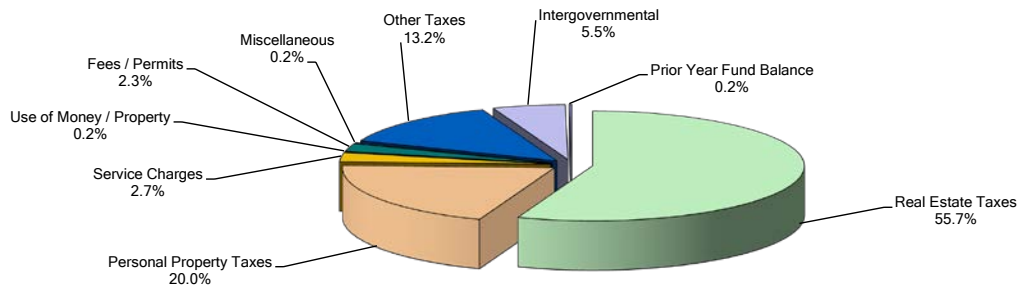
Total General Fund Budget (includes schools)	\$247,291,942	Local School Transfer (includes debt service)	\$133,054,514
County Budgeted Positions (includes public safety)			
full-time	818	School Positions	3,711
part-time	167	School Enrollment (ADM)	26,928

## Budget Highlights

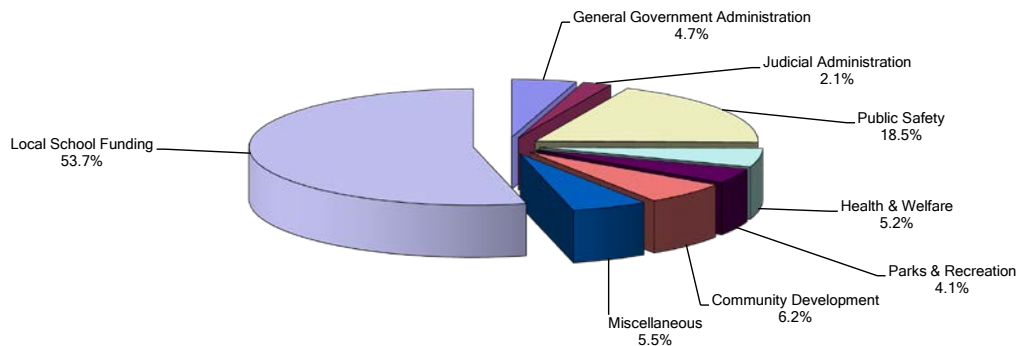
Board of Supervisor's Priorities  
Fiscal Responsibility and Reducing the Tax Burden

- Education
- Public Safety
- Infrastructure
- Economic Development
- Service Excellence

## General Fund Revenues



## General Fund Expenditures



For additional information visit Stafford County's website at [www.staffordcountyva.gov](http://www.staffordcountyva.gov)



## ACCOMPLISHMENTS



**Economic Development Ten-Point Plan.** The Board of Supervisors adopted the Economic Development Ten-Point Plan in early 2010. The plan lays out steps for implementing the Board's mission of making Stafford a more desirable community through jobs for our citizens, a world-class school system, modern public safety services and abundant parks and recreation amenities.



**Board Priorities for the Community.** In February 2012, the Board reaffirmed their priorities for the community. Encompassed by an overall theme of fiscal responsibility and reducing the tax burden, the priorities are: public safety; education; transportation bond implementation; parks bond implementation; and economic development. In 2012, the Board reduced the overall real estate tax for the third year in a row. Non-public safety staffing levels are below 2004 levels, a reduction of 20% since 2009.



**Principles of Responsible and Accountable Government.** The Board recently adopted a resolution to revise financial guidelines and policies to reflect improving debt ratios and reserves much earlier than officials had originally planned. Adhering to the Principles of Responsible and Accountable Government helped the County achieve these goals and saved taxpayers money in long-term interest on debt. The County received the Government Finance Officers Association's Distinguished Budget Award for the 23rd consecutive year.



**Master Redevelopment Plan.** Adoption of the first ever economic-development based Master Redevelopment Plan. Adopted major capital improvements projects: widening Route 1 and improving Telegraph Road in Boswell's Corner: working on a streetscape, the intersection of Courthouse Road, and improving Upton Lane; and widening Butler Road and building a parking lot in Falmouth. Adoption of Stafford's first ever form-based code ordinance, RDA-1, in Boswell's Corner.



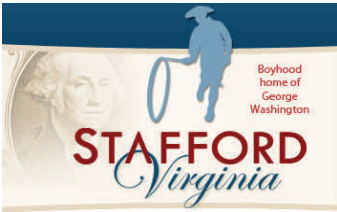
**Job Growth and Bond Rating Upgrade.** According to recent figures from the Virginia Employment Commission, Stafford County led the entire state in job growth over the last five years (2006-2011) among large communities. In addition, Stafford had the fastest job growth, by percentage of growth, in all of Northern Virginia over the last five years. The County's bond rating was raised by Standard and Poor's from AA- to AA. Newly released numbers from the Census Bureau indicate that Stafford has the 7th highest median household income among Counties in the United States, up from 12th place in the last ranking.



**Ended Fiscal Year 2011 with \$6.6 Million Positive Results of Operations.** Through a combination of fiscal restraint, lower taxes, prioritized funding and an aggressive pursuit of economic development, Stafford County ended FY 2011 with \$6.6 million positive results of operations. Stafford County has emerged from the recent economic downturn with a stronger balance sheet and bright future. In addition, Stafford County Public Schools had a \$3.2 million surplus.



## ACCOMPLISHMENTS



### Redesigned Website

Stafford County redesigned its website in early 2011 to enhance the site's accessibility and functionality features to make it more user-friendly for citizens. The new website features a more effective search engine, links to interactive County services such as online bill paying and mapping services, the latest news and public notices, videos on demand, a comprehensive events calendar and a rotating spotlight on key issues. Economic Development debuted their own website full of information for prospective businesses.



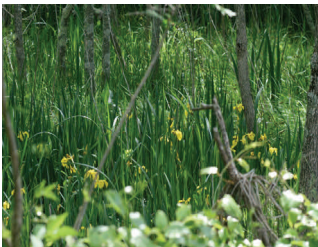
### Stafford Research and Technology Park

The Board of Supervisors passed a Memorandum of Agreement to lease office space at the Quantico Corporate Center as a first step in establishing the Stafford Research and Technology Park. The Research and Technology Park is part of the Board of Supervisors' Economic Development 10-Point-Plan and reflects the Board's priority of economic development. The space will be used for classroom instruction and as a business incubator.



### Belmont-Ferry Farm Trail

Sections 1, 2, 3 and 5 of this new walking, biking and running trail have been completed of the Belmont-Ferry Farm Trail, linking Belmont to Historic Falmouth to St. Clair Brooks Park and Pratt Park. The Belmont-Ferry Farm Trail System is part of a bigger trail system that is envisioned to connect Stafford's parks and historical resources along the Rappahannock River with those of Fredericksburg, forming the "Heritage Loop."



### Parks and Recreation Bond Referendum Projects Makes Progress

In November 2009, Stafford County citizens voted to approve a Parks and Recreation Bond Referendum that will develop, improve or and renovate various parks. Also included in the referendum is the development of the Belmont-Ferry Farm Trail, the Dominion Virginia Power Easement Trail and the Belmont to Cannon Ridge Trail in Stafford. The Belmont-Ferry Farm Trail is currently under construction, with several phases already completed, and preliminary planning is underway for Musselman Park, Chichester Park and the Multi-Field Athletic Complex.



### Transportation Bond Referendum

Design phases are underway for more than \$16 million worth of road improvements in Stafford. The construction will improve safety on portions of Brooke Road, Mountain View Road and Poplar Road.



### Stafford County's 350th Anniversary.

The 350th Blue Ribbon Anniversary Committee was formed to plan Stafford's year-long 350th Anniversary celebration in 2014. Members of the community are working on special events, publicity, and getting input from the community to commemorate Stafford's anniversary.





\*Note: Map is a representation of boundaries. For more information please refer to written boundary descriptions or contact the Planning & Zoning Department at (540) 658-8668.

Map of Stafford County, Virginia, showing district boundaries and roads. The map includes labels for districts: Griffis-Widewater, Rockhill, Garrisonville, Hartwood, Aquila, Falmouth, and George Washington. Major roads like I-95 and US-17 are highlighted. A legend, scale bar, and north arrow are provided.

Legend:

- District Boundaries
- Roads

Scale: 0 0.5 1 2 Miles

Created by Stafford County IT Dept./GIS Office - 06/11

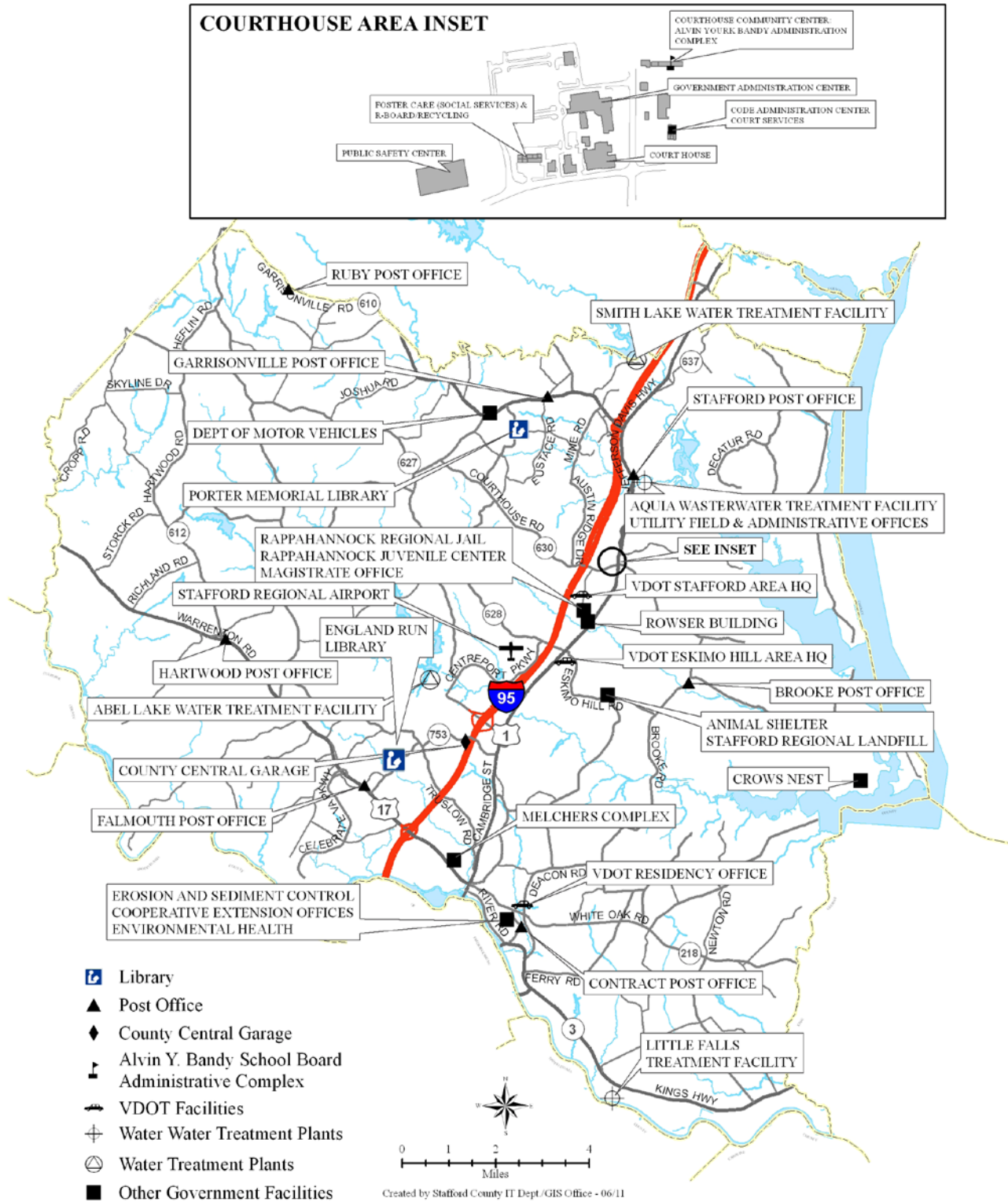


# STAFFORD COUNTY, VIRGINIA



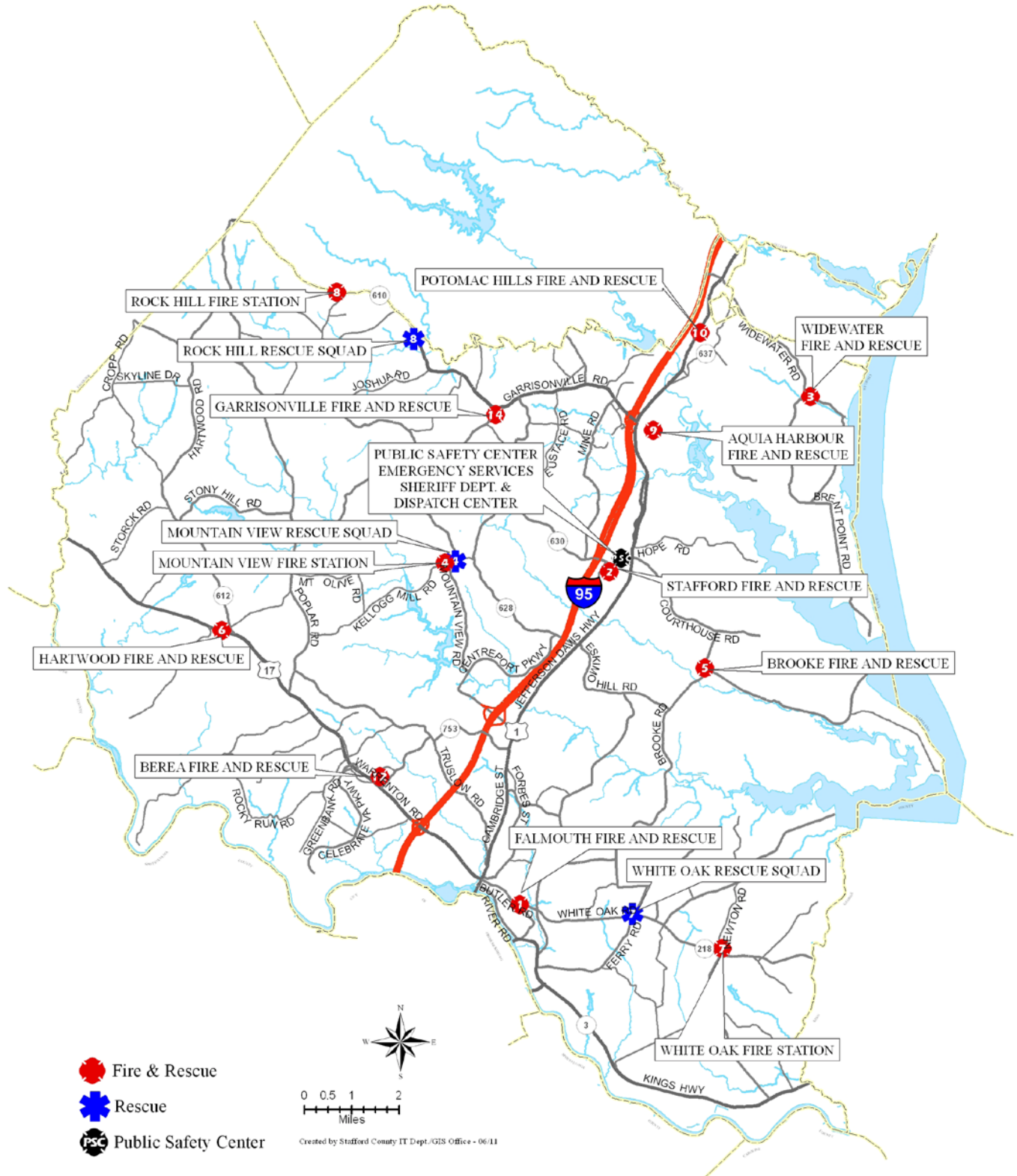


# STAFFORD COUNTY FACILITIES





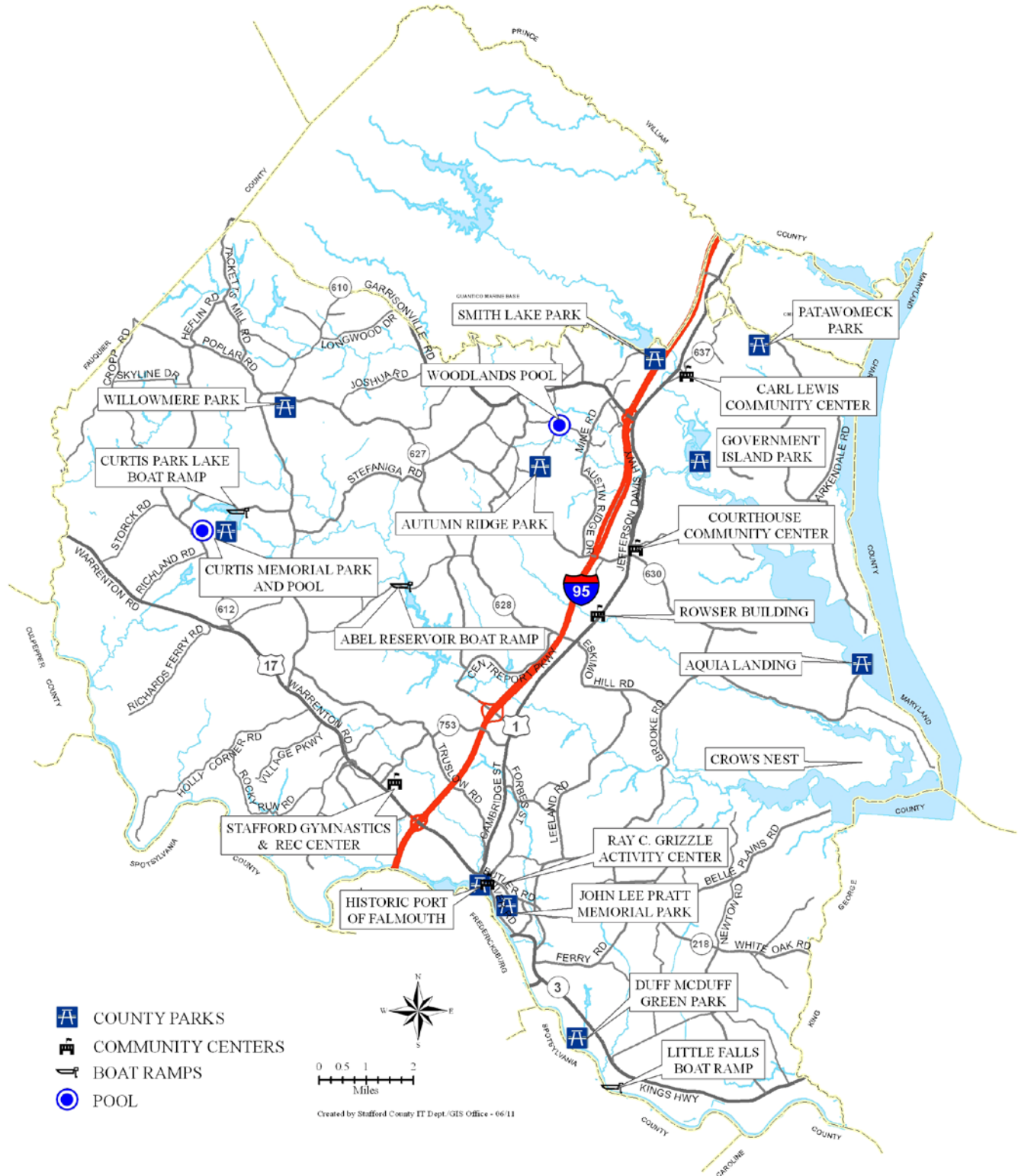
## EMERGENCY SERVICES







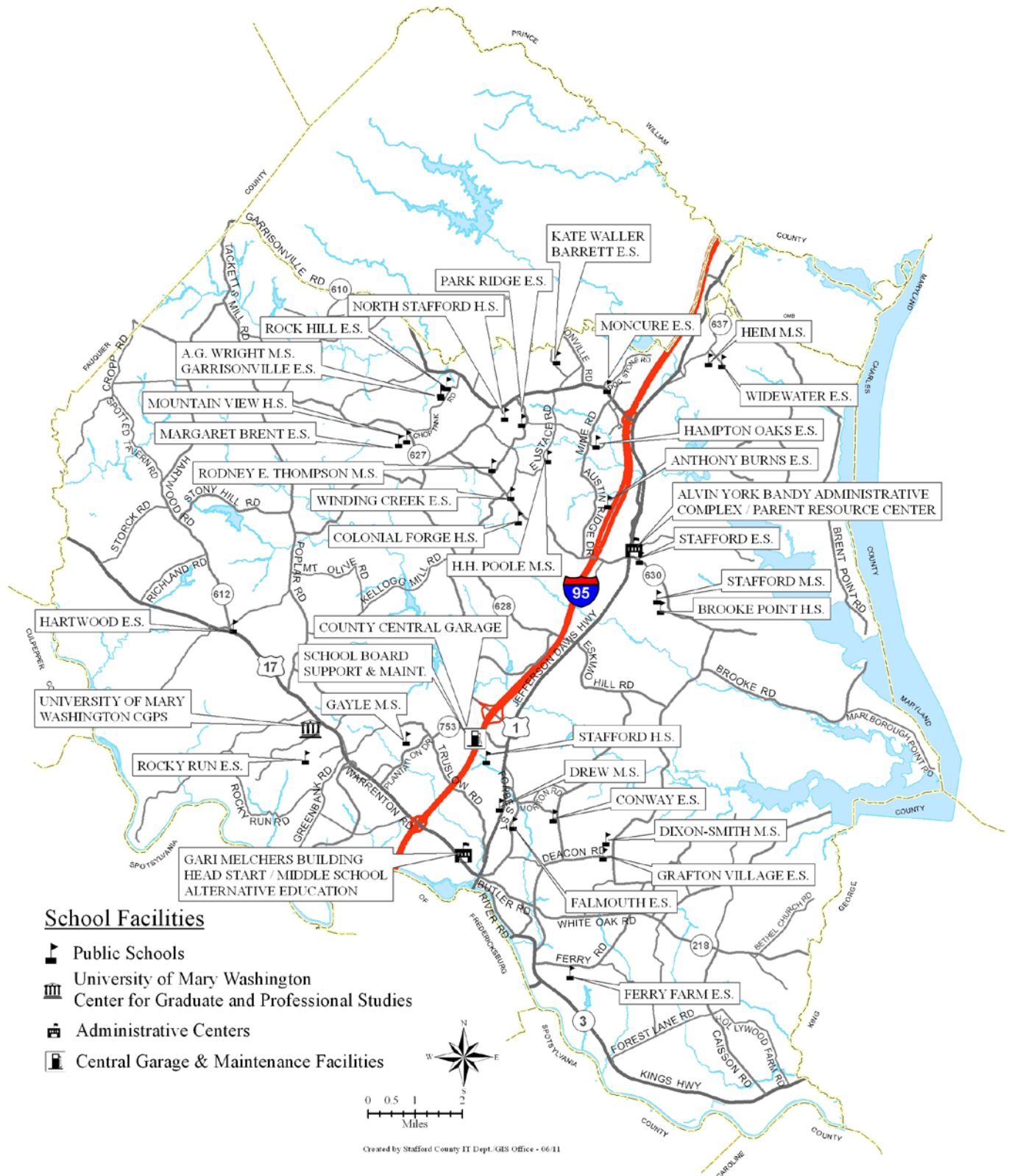
## PARKS AND RECREATION







# STAFFORD COUNTY SCHOOL FACILITIES



BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, Stafford County Administration Center, Stafford, Virginia, on the 1<sup>st</sup> day of May, 2012:

MEMBERS:

Susan B. Stimpson, Chairman  
Cord A. Sterling, Vice Chairman  
Jack R. Cavalier  
Paul V. Milde III  
Ty A. Schieber  
Gary F. Snellings  
Robert "Bob" Thomas, Jr.

VOTE:

Yes  
Yes  
No  
Yes  
Yes  
Yes  
Yes

On motion of Mr. Thomas, seconded by Mr. Snellings, which carried by a vote of 6 to 1, the following was adopted:

A RESOLUTION TO ESTABLISH TAX YEAR 2012 TAX RATES

WHEREAS, the Virginia Code requires that the governing body establish an annual levy of certain taxes for the calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2012 tax rates was held on Wednesday, April 4, 2012, at 7:00 P.M. in the Board Chambers at the Stafford County Administration Center, 1300 Courthouse Road, Stafford, Virginia, 22554; and

WHEREAS, the Commissioner of the Revenue requires the timely establishment of tax levies to allow time for tax bills to be processed and received by the citizens;

NOW, THEREFORE, BE IT RESOLVED that all state recordation revenues be used for Transportation projects; and

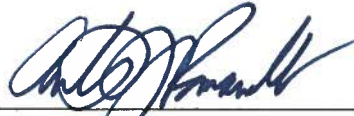
BE IT FURTHER RESOLVED by the Stafford County Board of Supervisors on this the 1<sup>st</sup> day of May, 2012, that the following rates be and they hereby are established for the tax year beginning January 1, 2012:

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>	<u>Effective Rate Per One Hundred Dollars of Assessed Valuation</u>
Real Estate (Virginia Code § 58.1-3200.)	1.07	1.07
Tangible Personal Property (Virginia Code § 58.1-3500.) Includes all other classifications of personal property not specifically enumerated.)	6.89	2.76
Boats or watercraft. (Virginia Code §§ 58.1-3506 (1.a), (1.b), (12), (28), and (29).)	5.49	2.20
Motor Vehicles Specially Equipped for the Disabled (Virginia Code § 58.1-3506 (14).)	.10	0.04
Personal Property Volunteer Fire & Rescue (Virginia Code §§ 58.1-3506 (15) and (16).)	.0001	0.00
Camping trailers and recreational vehicles (Virginia Code §§ 58.1-3506 (18) and (30).)	5.49	2.20
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the commissioner of revenue or other assessing officer from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a person is blind if he meets the provisions of Virginia Code § 46.2-100. (Virginia Code § 58.1-3506 (19).)	.0001	0.00
Motor Carrier Transportation (Virginia Code § 58.1-3506 (25).)	.75	.30

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>	<u>Effective Rate Per One Hundred Dollars of Assessed Valuation</u>
All tangible personal property employed in a trade or business other than that described in Virginia Code §§ 58.1-3503 A.1. through A.18., except for subsection A.17. (Virginia Code § 58.1-3506 (26).)	5.49	1.92
Programmable computer equipment and peripherals employed in a trade or business (Virginia Code § 58.1-3506 (27).)	5.49	1.92
Machinery and Tools (Virginia Code § 58.1-3507.)	.75	0.30
Merchant's Capital (Virginia Code § 58.1-3509.)	.50	0.50
Mobile Homes (Virginia Code § 58.1-3506.)	1.07	1.07
Aircraft (Virginia Code §§ 58.1-3506(2) and (3).)	.0001	0.00
Garrisonville Road Special Service District (Virginia Code §§ 15.2-2400 through 15.2-2403.)	.088	.088
Warrenton Road Special Service District (Virginia Code §§ 15.2-2400 through 15.2-2403.)	.00	.00
Hidden Lake Special Service District (Virginia Code §§ 15.2-2400 through 15.2-2403.)	.451	.451
Hartlake Special Service District (Virginia Code §§ 15.2-2400 through 15.2-2403.)	.00	.00
Countywide Fire and Emergency Medical Services Tax District (Virginia Code § 27-23.1.)	.00	.00

In 2004, the General Assembly capped the amount of relief the State provided for Personal Property Tax Relief (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million in CY2012. This allotment is to be distributed among all the qualifying vehicles. For tax year 2012, vehicles qualifying will be granted 41% relief.

A Copy, teste:

A handwritten signature in blue ink, appearing to read 'Anthony J. Romanello', is written over a horizontal line.

Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:MJP:nc

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, Stafford County Administration Center, Stafford, Virginia, on the 1<sup>st</sup> day of May, 2012:

<u>MEMBERS:</u>	<u>VOTE:</u>
Susan B. Stimpson, Chairman	Yes
Cord A. Sterling, Vice Chairman	No
Jack R. Cavalier	No
Paul V. Milde III	No
Ty A. Schieber	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mr. Thomas, seconded by Mr. Snellings, which carried by a vote of 4 to 3, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2013 COUNTY BUDGETS

WHEREAS, a public hearing on the proposed Fiscal Year 2013 Budgets was held on Wednesday, April 4, 2012, at 7:00 P.M. in the Board Chambers of the Stafford County Administration Center, 1300 Courthouse Road, Stafford, VA; and

WHEREAS, the Board has held budget work sessions at which Board members have analyzed, deliberated, and reviewed citizen input; and

WHEREAS, the Board has considered the recommendations of staff, citizen input at the budget work sessions, and the public testimony at the public hearing; and

WHEREAS, the Board desires to support special education students in the County as identified by Stafford County Public Schools by providing educational services in the least restrictive, most cost effective environment, and within the community through expansion of the Public Day School; and

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 1<sup>st</sup> date of May, 2012, that the Fiscal Year 2013 Budgets for the various General Government Funds be and they hereby are adopted as follows:

**I. GENERAL GOVERNMENT FUNDS:**

<b><u>General Fund:</u></b>	<b>247,291,942</b>
Operating Budget Transfer to Schools	106,518,774
Public Day School Transfer to Schools	332,000
School Debt Service	26,203,740
Board of Supervisors	607,066
Capital Projects	2,865,782
Central Rappahannock Regional Library	4,967,212
Commissioner of the Revenue	2,576,931
Commonwealth's Attorney	2,864,733
Cooperative Extension	169,064
Corrections	7,819,046
County Administration	1,026,593
County Attorney	1,039,238
Clerk of the Circuit Court	1,456,220
Circuit Court	262,959
General District Court	102,556
Juvenile and Domestic Relations Court	68,223
Magistrate	9,328
15th District Court Services Unit	415,087
Debt Service County	9,979,518
Economic Development	696,070
Finance and Budget	1,490,772
Fire and Rescue	14,957,895
Human Resources	378,983
Human Services, Office of	4,298,505
Information Technology	2,122,646
Non-Departmental	3,612,446
Parks, Recreation and Community Facilities	10,147,178
Partner Agencies	1,866,077
Planning and Zoning	2,562,841
Public Works	4,026,646
Registrar & Electoral Board	422,574
Sheriff	22,858,653
Social Services	6,655,498
Treasurer	1,911,088



**GENERAL GOVERNMENT FUNDS**

Asset Forfeiture Fund	300,000
Fleet Services Fund	4,105,023
General Capital Improvements Fund	530,390
Hidden Lake Special Revenue Fund	105,449
Garrisonville Road Service District Fund	1,870,000
Warrenton Road Service District Fund	776,000
Tourism Fund	1,379,759
Transportation Fund	9,348,256
Utilities Funds	86,867,441

BE IT FURTHER RESOLVED that the Fiscal Year 2013 School Budget be and it hereby is approved in the following amounts:

**II. SCHOOL FUNDS**

Construction Fund	245,618
Grants Fund	11,157,482
Health Services Fund	24,668,261
Nutrition Services Fund	11,776,004
School Operating Fund	247,447,022
Workers' Compensation Fund	676,071

BE IT FURTHER RESOLVED that the Board of Supervisors is budgeting sufficient funds for and encourages the School Board to implement a 2.5% salary increase for all School employees; and

BE IT FURTHER RESOLVED that \$332,000 be included in the local transfer to the Schools, contingent on execution of a mutual agreement of understanding between the Superintendent and the County Administrator to provide the necessary supports to expand public day school services; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to recruit and maintain full-time positions up to the authorized full-time strength stated below:

General Fund	
Non-Public Safety	328
Public Safety	341
Utilities Fund	139
Capital Projects Fund	3
Tourism Fund	0
Grants Fund	<u>7</u>
Total	818

BE IT FURTHER RESOLVED that the Contribution Strategy for Employee Health Care, adopted in Resolution R09-165, be amended as follows:

	Key Care 15		Key Care 30	
	Employee Only	Dependent Coverage	Employee Only	Dependent Coverage
FY2012	5%	10%	2.50%	5%
FY2013	10%	15%	2.50%	5%

; and

BE IT FURTHER RESOLVED that FY2012 health insurance savings be used to grant a health insurance premium holiday for County employees from July, 2012, through March, 2013; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to continue the Employee Pay for Performance Program, effective January 1, 2013, with an average salary increase of 2.5%; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to implement the Virginia Retirement System (VRS) 5/5 whereby employees pay their share of retirement contribution and receive a salary increase in an equal amount, effective 7/1/12; and

BE IT FURTHER RESOLVED that Rollback Tax Revenues in excess of \$80,000 be dedicated to the County's Purchase of Development Rights program; and

BE IT FURTHER RESOLVED that the Board intends to purchase the upgrades to the land information software system using funds in the Capital Projects Reserve to be reimbursed by a technology fee levied on land development applications; and

BE IT FURTHER RESOLVED that the County Administrator be and hereby is authorized to approve contracts for the purchase of replacement public safety vehicles, consistent with the budget; and

BE IT STILL FURTHER RESOLVED that the Board approves the FY2013 Potomac and Rappahannock Transportation Commission subsidy of \$82,000 and the Virginia Railway Express subsidy of \$2,347,707, and authorizes the payment of the subsidies during FY2013 from the County's Motor Fuels Tax Revenue account.

A Copy, teste:

A handwritten signature in blue ink, appearing to read "Anthony J. Romanello", is written over a horizontal line.

Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:MJP:nc

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, Stafford County Administration Center, Stafford, Virginia, on the 1<sup>st</sup> day of May, 2012:

MEMBERS:

Susan B. Stimpson, Chairman  
Cord A. Sterling, Vice Chairman  
Jack R. Cavalier  
Paul V. Milde III  
Ty A. Schieber  
Gary F. Snellings  
Robert "Bob" Thomas, Jr.

VOTE:

Yes  
No  
Yes  
No  
Yes  
Yes  
Yes

On motion of Mr. Thomas, seconded by Mr. Snellings, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO APPROPRIATE THE FISCAL YEAR 2013  
COUNTY BUDGETS

WHEREAS, the Board held budget work sessions at which members have analyzed, deliberated, and reviewed citizen comments at the public hearing held on April 4, 2012; and

WHEREAS, the Board is committed to maintaining the undesignated fund balance and wishes to retain adequate budgetary control given the challenging economic climate; and

WHEREAS the Schools operating budget includes revenues in the amount of \$2,298,046 identified as prior year carry-forward funds that must be confirmed by the FY2012 audit prior to re-appropriation;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 1<sup>st</sup> day of May, 2012, that the General Fund General Government expenditures (other than debt service) and Local School Transfer (other than debt service) be and they hereby are appropriated at 95% of the Adopted FY2013 Budgets; and

BE IT FURTHER RESOLVED that debt service be and it hereby is appropriated at 100% of the Adopted FY2013 Budgets; and

BE IT FURTHER RESOLVED that the Fiscal Year 2013 Budgets for the various General Government Funds be and they hereby are appropriated as follows:

**I. GENERAL GOVERNMENT FUNDS:**

<b><u>General Fund:</u></b>	<b>236,827,310</b>
Operating Budget Transfer to Schools	101,192,835
Public Day School Transfer to Schools	315,400
School Debt Service	26,203,740
Board of Supervisors	576,713
Capital Projects	2,722,493
Central Rappahannock Regional Library	4,718,851
Commissioner of the Revenue	2,448,084
Commonwealth's Attorney	2,721,496
Cooperative Extension	160,611
Corrections	7,518,896
County Administration	975,263
County Attorney	987,276
Clerk of the Circuit Court	1,383,409
Circuit Court	249,811
General District Court	97,428
Juvenile and Domestic Relations Court	64,812
Magistrate	8,862
15th District Court Services Unit	394,333
Debt Service County	9,979,518
Economic Development	661,267
Finance and Budget	1,416,233
Fire and Rescue	14,210,000
Human Resources	360,034
Human Services, Office of	4,083,580
Information Technology	2,016,514
Non-Departmental	3,431,824
Parks, Recreation and Community Facilities	9,639,819
Partner Agencies	1,772,773
Planning and Zoning	2,434,699
Public Works	3,825,314
Registrar & Electoral Board	401,445
Sheriff	21,715,720
Social Services	6,322,723
Treasurer	1,815,534

**GENERAL GOVERNMENT FUNDS**

Asset Forfeiture Fund	300,000
Fleet Services Fund	4,105,023
General Capital Improvements Fund	530,390
Hidden Lake Special Revenue Fund	105,449
Garrisonville Road Service District Fund	1,870,000
Warrenton Road Service District Fund	776,000
Tourism Fund	1,379,759
Transportation Fund	9,348,256
Utilities Funds	86,867,441

BE IT FURTHER RESOLVED that the Fiscal Year 2013 School Budget be and it hereby is appropriated in the following amounts:

**II. SCHOOL FUNDS**

Construction Fund	245,618
Grants Fund	11,157,482
Health Services Fund	0
Nutrition Services Fund	11,776,004
School Operating Fund	239,806,437
Workers' Compensation Fund	676,071

BE IT FURTHER RESOLVED that the Board will consider the appropriation of the Health Services Fund following the receipt of detailed budget information from the Schools; and

BE IT FURTHER RESOLVED that the Board will consider the appropriation of the 5% balance of the General Fund, General Government budget (less debt service), and the Local School Transfer, following the mid-year review and the FY2012 audit completion, in consideration of current financial conditions; and

BE IT FURTHER RESOLVED that, after the midyear review, up to \$200,000 of any positive results of operations will be used for Parks Capital projects; and

BE IT FURTHER RESOLVED that at the close of the fiscal year, all appropriations shall lapse for budget items other than capital projects, encumbrances and commitments and grants. The County Administrator is authorized to maintain the following appropriations as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:



- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments;
- (iii) Grant funds for the duration of the grant; and

BE IT FURTHER RESOLVED that in accordance with the Board's Principles of High Performance Financial Management, the Board will consider any requests for re-appropriation of Fiscal Year 2012 carryover funds for County and Schools following the completion of the FY2012 audit and in consideration of the current financial conditions; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to increase budgets and appropriations for the following items of non-budgeted restricted revenue that may occur during the fiscal year:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose; and

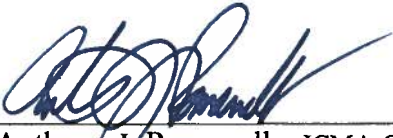
BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board Statement No. 54 (GASB 54) and Generally Accepted Accounting Practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator be and he hereby is authorized to make such transfers; and

BE IT FURTHER RESOLVED that the County Administrator be and he hereby is authorized to extend the FY2012 financial accrual period until August 25, 2012, commensurate with the extended tax payment deadline; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as State Funds, Federal Funds, Proffers, and User Fees will be designated to be spent first, with any local matches that are required. After all these funds are spent, local tax dollars will be spent.

A Copy, teste:

  
\_\_\_\_\_  
Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:MJP:nac

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, Stafford County Administration Center, Stafford, Virginia, on the 1<sup>st</sup> day of May, 2012:

<u>MEMBERS:</u>	<u>VOTE:</u>
Susan B. Stimpson, Chairman	Yes
Cord A. Sterling, Vice Chairman	No
Jack R. Cavalier	Yes
Paul V. Milde III	No
Ty A. Schieber	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mr. Thomas, seconded by Mr. Snellings, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEAR 2013-2022 CAPITAL  
IMPROVEMENTS PROGRAM WITH INTENT TO REIMBURSE CERTAIN  
CAPITAL IMPROVEMENT EXPENDITURES

WHEREAS, a public hearing on the proposed Fiscal Year 2013-2022 Capital Improvement Program was held on Wednesday, April 4, 2012, at 7:00 P.M. in the Board Chambers of the Stafford County Administration Center, 1300 Courthouse Road, Stafford, VA; and

WHEREAS, the Board has considered the recommendations of the County Administrator and the public testimony at the public hearing; and

WHEREAS, the Ten-year Capital Improvements Program (CIP) is a significant part of the Comprehensive Plan; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE BE IT RESOLVED by the Stafford County Board of Supervisors on this the 1<sup>st</sup> day of May, 2012, that the FY2013-2022 CIP, as directed by the Board of Supervisors be and it hereby is adopted as part of the Comprehensive Plan; and

BE IT FURTHER RESOLVED that Intent to Reimburse Certain Capital Improvement Expenditures for projects indicated in the FY2013-2022 CIP be and it hereby is adopted as follows:

Fire Station #14	Route 1, Jefferson Davis Highway
Fire & Rescue Training Center	Route 608, Brooke Rd, South Of Eskimo Hill
Replacement Apparatus	Route 608, Brooke Road, East Of Raven Road
Fire & Rescue Station – Centerport	Route 616, Poplar Rd, North Of Kellogg Mill Rd
F&R Self-Contained Breathing Apparatus	Route 616, Poplar Rd, South Of Mt View Rd
Telegraph Road West	Route 627, Mountain View Road North Of Centreport Parkway
Boswell’s Corner Improvements	Route 627, Mt View Rd From Joshua Rd To Rose Hill Farm Rd
Upton Lane	Route 627, Mt View Rd, & Route 651, Kellogg Mill Rd, Intersection
Falmouth Safety & Parking Improvements	Route 644, Rock Hill Church Road
Butler Road	Route 17, Warrenton Road
IT Infrastructure	Route 610, Garrisonville Road
Land Acquisition	Courthouse Rd & Route 1 Intersection Improvements
Improvements to Existing Parks	Route 606, Ferry Road
Chichester Park	Route 630: Cedar Lane To Winding Creek Rd
Curtis Park Pool	Route 630: Winding Creek Rd To Shelton Shop Rd
McDuff Green Park Phase 2	Route 637, Telegraph Road
Musselman Park	Route 651, Kellogg Mill Road Relocation
Rectangular Fields with Land	Route 652, Truslow Road, East Of I-95
Bond Trails	Route 652, Truslow Road, West Of I-95
Future Park Bond Projects	Pedestrian Improvements
Park Infrastructure	Poplar Road Phase 1
Animal Shelter	Sebring Circle
Courthouse Addition	Courthouse Streetscape, Phase 1
Library	Courthouse Streetscape, Phase 2
Bike Trails	
Stormwater	
Route 627 Mt. View Rd Ext. To High School	
Staffordboro Parking Lot	
Transportation Future Projects	

### **Schools**

Stafford High School	Moncure Elementary Replacement
Career & Technical Center	Pavement Upgrades
Fleet Services Addition	School Site Improvements
Grafton Elementary Renovation	Environmental Equipment Upgrades
Ferry Farm Elementary Replacement	Roof Repair or Replacement
Brooke Point High School Addition	Elementary School #18 with Head Start
Colonial Forge High School Addition	Mountain View High School Addition
Stafford Elementary Renovation	Fiber Optic

### **Utilities**

Regional Water Interconnection	Small Water Projects
Rocky Pen Run WTF - Membranes	VDOT/Falmouth Interchange Water Project
342 Water Zone System Improvements	Water Distribution System Rehab Program
Moncure Water Booster Pump Station	480 Water Zone System Improvements
Courthouse Area Water Tank	Potomac Creek PS & FM Replacement
Courthouse Water System Improvements	Wastewater PS Rehabilitation
Celebrate Virginia Water Tank	Austin Run Pump Station Replacement
Rocky Pen Run Water Treatment Facility	Claiborne Run Gravity Sewer Replacement
Able Lake WTF Upgrade	Claiborne Run Pump Station & Force Main Replacement
Rocky Pen Run Mitigation Projects	County Ridge Pump Station Replacement
310 Zone water System Improvements	Ebenezer Church Pump Station Replacement
Rocky Pen Run Dam and Reservoir	Equipment Replacement – Aquia WWTF
Replacement of 650 ft. of Claiborne Run	Equipment Replacement – Little Falls Run WWTF
Sewer Interceptor	Falls Run Pump Station & Force Main Replacement
Route 1 North Sewer	Falls Run Sewer Interceptor Replacement – Phase 1
Small Sewer Projects	Falls Run Sewer Interceptor Replacement – Phase 2
Sweetbriar Woods Pump Station & Force	Gravity Sewer Along Austin Run
Main Replacement	Little Falls Run WWTF – 3 <sup>rd</sup> Treatment Train
Wastewater Collection System	N Stafford Industrial Park Pump Station Replacement
Rehabilitation Projects	Oaks of Stafford Pump Station Replacement
Wastewater Pump Station Replacements	Old Route 3 Pump Station Replacement
Wayside Sewer Interceptor	Vehicles & Equipment Replacements
	Stafford County Complex

NOTICE OF INTENT TO REIMBURSE  
CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2013-2022 Capital Improvements Program ("Projects") with tax-exempt or taxable bonds, or other obligations ("the "Bonds") and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. Stafford County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an interfund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the projects to be financed in the FY2013-2022 Capital Improvements Program. The maximum amount of Bonds expected to be issued for the Projects is \$393,994,000.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purposes of complying with Treasury Regulation Section 1.150-2 or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:

  
\_\_\_\_\_  
Anthony J. Romanello, ICMA-CM  
County Administrator

AJR:NAC:dmo